

Project Execution & Control-**LRD**

Scope

This process covers how to update and distribute information about scope, schedule, cost, risks, and quality (**Plan, Do, Check, Act**) **Response: Sentence reworded.** of a project. Reports provide the type of information and the level of detail required by various stakeholders, as documented in the Communications Plan in the PMP.

Policy

[ER 5-1-11](http://www.usace.army.mil/inet/usace-docs/eng-regs/er5-1-11/entire.pdf) [<http://www.usace.army.mil/inet/usace-docs/eng-regs/er5-1-11/entire.pdf>]

Responsibility

The Project Manager is responsible for ensuring that the Project Delivery Team (PDT) updates the project as required and progresses project activities on a periodic/monthly basis.

PDT members **are responsible to** **Response: Accepted** update and progress the activities they are responsible for in the PMP and scheduled in P3e **which will measure the successful performance against the defined expectations.** **Response: Reworded, see master document**

Distribution

Project Delivery Team (PDT)*

Project Manager (PM)*

Ownership

The BP/P2 Program Office is responsible for ensuring that this document is necessary, that it reflects actual practice, and that it supports corporate policy.

System References

[Acronyms and Glossary](#) [[REF1001](#)]

[Activity/Project Closeout](#) [[PROC1019](#)]

[Change Management](#) [[PROC1004](#)]

[Command Management Review](#) [[REF1017](#)]

[Communications Plan](#) [[REF1022](#)]

PMP Approval[PROC1018]

PMP Development[PROC1012]

PMP/PgMP Content[REF1018]

Receipt of Funds[PROC1001]

Resident Management System (RMS) Home

Page[<http://www.hq.usace.army.mil/cemp/c/rms2.htm>]

Activity Preface

This process is performed after *PMP Approval*[PROC1018]. While ideally, this should always be the case, reality is that project execution will often begin prior to PMP approval. **This should be limited to activities that must begin to prevent project delay. Response: Accepted Execution of this PMP will provide the quality measurement as outlined by the included goals and expectations. Response: Reworded, see master document.**

Before execution can begin, adequate funds **Response: Accepted** must be available. If adequate funds are not available, the first step will be to request funds. Once funds are received, they will be made available for use by executing *Receipt of Funds*[PROC1001].

The Project Manager will request the PDT to progress activities, as outlined in *Communications Plan*[REF1022]. The PDT will update and progress their respective activities in P3e as needed. Projects under construction will be updated and progressed via RMS (see *RMS Home Page*[<http://www.hq.usace.army.mil/cemp/c/rms2.htm>]**Note: Districts may not want to always use RMS data for execution Response: Logic reviewed and determined to be correct.** for more info on this system). Upon completion of updating and progressing, the PDT will notify the PM that updates are complete, as outlined in *Communications Plan*[REF1022]. The PM will then “schedule” the project in P3e (the step in P3e of incorporating updates and reflecting current conditions).

The PM will generate necessary reports, and compare the latest update with the previous update and baseline. Based on that comparison, the PM will determine the need for a PDT meeting. If a meeting is necessary, the PM will get all necessary team members **Response: Accepted** together in the most appropriate forum available (face-to-face, teleconference, VTC, NetMeeting, etc.)

Response: Accepted The PdT will evaluate whether changes to the PMP are required and compare project status to established thresholds. If there are changes, they will be addressed by executing *Change Management*[PROC1004].

At the completion of any activity in P3e, execute *Activity/Project Closeout*[PROC1019].

Repeat all the steps in the process until ALL activities are complete.

Project Manager (PM)

1. Verify that adequate funds are available to begin/continue execution, and progress project.

If adequate funds are available, goto task #4 If adequate funds are available, why would you determine if additional funds are required. May need to goto task #4 instead. Response: Note added to clarify If statement Otherwise, goto task #2

2. Request funds.
3. Determine if additional funds have been received.

If adequate funds have been received , stop and complete Receipt of Funds/PROC1001. Otherwise, goto task #4.

4. Request PDT progress project activities, in accordance with Communications Plan/REF1022.

Project Delivery Team (PDT)

5. Review project activities to determine the need for progressing and updating schedule or funding.

Review PMP, including change management, safety, communications, quality, risk, acquisition, and closeout. The PMP will be the continuing vehicle for measuring the quality of a project. As Project Execution and Control is processed so is the evaluation of the quality objectives within the PMP Response: Accepted, but reworded, see master document

If updating and progressing is required, goto task #6. Otherwise, goto task #7.

6. Progress and update project activities in P3e including any known issues.

If issues are added to the activities, an e-mail notification can be sent to the appropriate party if required via P3e.

A project under construction is updated and progressed via RMS (see RMS Home Page[\[http://www.hq.usace.army.mil/cemp/c/rms2.htm\]](http://www.hq.usace.army.mil/cemp/c/rms2.htm) for more info on this system).

. Note: This seems to be just Military Response: Accepted

7. Notify Project Manager in accordance with Communications Plan/REF1022 that funding and activities have been reviewed.

Project Manager (PM)

8. Schedule the project in P3e.
9. Generate reports and compare updated project to previous update and baseline.
Activity Issues Log, Earned Value report, Line Item review report, CMR report, etc.

9A.. Determine if changes need to be made

. **Response: Accepted**

**If changes need to be made, stop and complete Change Management/PROC1004.
Otherwise, goto task #14.**

14. Continue to execute the PMP.

**If any activity complete, End of activity; goto Activity/Project Closeout
Process/PROC1019. Otherwise, goto task #1.**

End of activity.

