

\*NWD Comments Included.

## EXECUTIVE SUMMARY

Implementation of the USACE Project Management Business Process (PMBP) is essential in order to realize the USACE strategic goal of One Corps, operating regionally, to deliver quality products and services to meet the needs of the Nation. The USACE PMBP establishes common Corps-wide program and project level processes, incorporating lessons learned and best business practice experience that will create the new working environment, making it easier to meet that strategic goal. Response: Accepted.

The new Engineer Regulation (ER) 5-1-11, *USACE Business Process*, establishes the philosophy, policy, and guidelines for how USACE does business. It applies to all work. The USACE Project Management Business Process (PMBP) Manual provides the implementing guidance and becomes the foundation for execution of all work accomplished by the U.S. Army Corps of Engineers. The USACE Project Management Business Process Manual establishes Corps-wide corporate business processes ensuring:

- • consistency of program and project execution
- • focus on meeting customer expectations and serving the public interest
- • enhanced ability to function both regionally and virtually with efficient management of diverse resources
- • development of tools to measure progress across the entire organization

The varied structure of USACE offices requires flexibility to adjust local procedures to meet mission needs as necessary. Note that some existing local product-oriented processes will have to be adapted to comply with the USACE Project Management Business Process Manual. However, the intent is to limit changes to those required to achieve the needed consistency in work execution. The Manual addresses both program and project level processes, but ~~there was a it is~~ recognized that there are levels of product-oriented processes and procedures below those defined in this manual, such as contract administration, design reviews, quality management, and legal review. Although the Manual does not spell out the details of these processes, it does provide the framework for execution of those product-oriented processes. Response: Rejected – processes have been developed to capture best business practices and to provide necessary consistency.

This on-line web-based manual provides a flowchart to show the relationships between the processes as well as the specific actions in each process. The processes are intended to flow from the acceptance of work, through execution and Response: Accepted. project closeout, and into operations and maintenance. Initially, the processes will only cover work through project closeout. Each process is hyperlinked to other required processes. Response: Rejected – see revised document. The essential Response:

Accepted. policy documents (regulations) for execution Response: Rejected – policies are not only for “execution”. of each process are also hyperlinked to allow ease of access. |

New processes will be added to the manual and existing processes modified and refined as required, thus creating the living document that is intended. The preface provides the philosophy behind this manual as well as a detailed explanation of the format of the processes.